Based on CMS Innovation Center Model Participants

|             | Name of Initiative | Organization Name                            |
|-------------|--------------------|--|
| Pioneer ACO |                    | Allina Hospitals and Clinics                 |
| Pioneer ACO |                    | Atrius Health                                |
| Pioneer ACO |                    | Banner Health Network                        |
| Pioneer ACO |                    | Beacon Health, LLC                           |
| Pioneer ACO |                    | Bellin-ThedaCare Healthcare Partners         |
| Pioneer ACO |                    | Beth Israel Deaconess Physician Organization |
| Pioneer ACO |                    | Brown & Toland Medical Group                 |
| Pioneer ACO |                    | Dartmouth Hitchcock ACO                      |

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| Notes  | Location 1   |
|--|--|
| Minnesota and Western Wisconsin                                | 2925 Chicago Avenue<br>Minneapolis, MN<br>(44.94927260924544, -93.26256492656505)    |
| Eastern and Central Massachusetts                              | 275 Grove Street<br>Newton, MA<br>(42.3374456457339, -71.25172901270133)             |
| Phoenix, Arizona Metropolitan Area Maricopa and Pinal Counties | 1441 12th Street<br>Mesa, AZ<br>(33.417039999696385, -<br>111.83145999967911)        |
| Central, Eastern and Northern Maine                            | 43 Whiting Hill Road<br>Brewer, ME<br>(44.77101406718979, -68.72872627140994)        |
| Northeast Wisconsin  | 820 Association Drive<br>Appleton, WI<br>(44.297170284205436, -88.41854249822546)    |
| Eastern Massachusetts  | 400 Blue Hill Drive<br>Westwood, MA<br>(42.21145364063261, -71.15016558652007)       |
| San Francisco Bay Area, California                             | 153 Townsend Street<br>San Francisco, CA<br>(37.77966662600454, -122.39170019909432) |
| New Hampshire and Eastern Vermont                              | One Medical Center Drive<br>Lebanon, NH<br>(43.68381174165794, -72.27231210591587)   |

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| Street Address           | City          | State |
|--------------------------|---------------|-------|
| 2925 Chicago Avenue      | Minneapolis   | MN    |
| 275 Grove Street         | Newton        | MA    |
| 1441 North 12th Street   | Mesa          | AZ    |
| 43 Whiting Hill Road     | Brewer        | ME    |
| 820 Association Drive    | Appleton      | WI    |
| 400 Blue Hill Drive      | Westwood      | MA    |
| 153 Townsend Street      | San Francisco | CA    |
| One Medical Center Drive | Lebanon       | NH    |

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| Pioneer ACO | Fairview Health Services                             |
|-------------|--|
| Pioneer ACO | Franciscan Alliance                                  |
| Pioneer ACO | Genesys PHO  |
| Pioneer ACO | Healthcare Partners of California                    |
| Pioneer ACO | Healthcare Partners of Nevada                        |
| Pioneer ACO | Heritage California ACO                              |
| Pioneer ACO | JSA Medical Group, a division of HealthCare Partners |
| Pioneer ACO | Michigan Pioneer ACO                                 |
| Pioneer ACO | Monarch HealthCare ACO                               |

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| Minneapolis, Minnesota Metropolitan Area         | 2450 Riverside Avenue                    |
|--|--|
|  | Minneapolis, MN                          |
|  | (44.96594048890716, -93.23703780267293)  |
| Indianapolis and Central Indiana                 | 700 Southport Road                       |
|  | Indianapolis, IN                         |
|  | (39.66447472823177, -86.14600069628585)  |
| Southeastern Michigan                            | 307 Court Street                         |
|  | Flint, MI                                |
|  | (43.01386472805524, -83.68504193598756)  |
| Los Angeles and Orange Counties, California      | 19191 Vermont Ave                        |
|  | Torrance, CA                             |
|  | (33.85633830030213, -118.29058490141955) |
| Clark and Nye Counties, Nevada                   | 700 Warm Springs Road                    |
|  | Las Vegas, NV                            |
|  | (36.05715917040504, -115.14756232765956) |
| Southern, Central and Coastal California         | 8510 Balboa Blvd                         |
|  | Northridge, CA                           |
|  | (34.224143023845215, -                   |
|  | 118.50260006982705)                      |
| Orlando, Tampa Bay and surrounding South Florida | 10051 5th Street                         |
|  | St Petersburg, FL                        |
|  | (27.862806636032246, -82.64081214810648) |
| Southeastern Michigan                            | 28411 Northwestern Highway               |
|  | Southfield, MI                           |
|  | (42.4966466425642, -83.2988101040641)    |
| Orange County, California                        | 11 Technology Drive                      |
|  | Irvine, CA                               |

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| 2450 Riverside Avenue      | Minneapolis    | MN |
|----------------------------|----------------|----|
| 700 E Southport Road       | Indianapolis   | IN |
| 307 East Court Street      | Flint          | MI |
| 19191 S Vermont Ave.       | Torrance       | CA |
| 700 E. Warm Springs Road   | Las Vegas      | NV |
| 8510 Balboa Blvd.          | Northridge     | CA |
| 10051 5th Street North     | St. Petersburg | FL |
| 28411 Northwestern Highway | Southfield     | MI |
| 11 Technology Drive        | Irvine         | CA |

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|---|--|
|   |  |
| Pioneer ACO   | Montefiore ACO   |
| Pioneer ACO   | Mount Auburn Cambridge Independent Practice Association (MACIPA) |
| Pioneer ACO   | OSF Healthcare   |
| Pioneer ACO   | Park Nicollet Health Services                                    |
| Pioneer ACO   | Partners Healthcare  |
| Pioneer ACO   | Physician Health Partners  |
| Pioneer ACO   | Plus   |
| Pioneer ACO   | Presbyterian Healthcare Services                                 |

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|   | Irvine, CA (33.64982698271393, -117.73698923984335) |
|---|---|
| New York City (the Bronx) and lower Westchester County, New | 111 210th Street                                    |
| York  | New York, NY  |
|   | (40.87984549828866, -73.88018351154432)             |
| Eastern Massachusetts                                       | 1380 Soldiers Field Road                            |
|   | Boston, MA  |
|   | (42.36293544324786, -71.14351959672354)             |
| Central Illinois  | 800 Glen Oak Avenue                                 |
|   | Peoria, IL  |
|   | (40.70352239245025, -89.58825652148701)             |
| Minneapolis, Minnesota Metropolitan Area                    | 3800 Park Nicollet Blvd                             |
|   | St Louis Park, MN                                   |
|   | (44.93161512492681, -93.34601206590997)             |
| Eastern Massachusetts                                       | 115 Fourth Avenue                                   |
|   | Needham, MA   |
|   | (42.2833, -71.2333)                                 |
| Denver, Colorado Metropolitan Area                          | 1515 Arapahoe St                                    |
|   | Denver, CO  |
|   | (39.747167388825915, -                              |
|   | 104.99659982024019)                                 |
| Tarrant, Johnson and Parker Counties in North Texas         | 1701 River Run                                      |
|   | Fort Worth, TX                                      |
|   | (32.72705063488979, -97.36054640165685)             |
| Central New Mexico  | 2501 Buena Vista Drive                              |
|   | Albuquerque, NM                                     |
|   | (35.053893500958566, -                              |

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|---|----------------|---|--|--|--|
|   |                |   |  |  |  |
| 111 East 210th Street                           | New York       | NY  |  |  |  |
|   |                |   |  |  |  |
| 1380 Soldiers Field Road                        | Boston         | MA  |  |  |  |
|   |                |   |  |  |  |
| 800 N.E. Glen Oak Avenue                        | Peoria         | IL  |  |  |  |
| 3800 Park Nicollet Blvd.                        | St. Louis Park | MN  |  |  |  |
| 3000 Fair Nicollet Bivu.                        | St. Louis Faik | IVIIN   |  |  |  |
| 115 Fourth Avenue                               | Needham        | MA  |  |  |  |
|   |                |   |  |  |  |
| 1515 Arapahoe St.                               | Denver         | СО  |  |  |  |
|   |                |   |  |  |  |
|   |                |   |  |  |  |
| 1701 River Run                                  | Fort Worth     | TX  |  |  |  |
|   |                |   |  |  |  |
| 2501 Buena Vista Drive SE                       | Albuquerque    | NM  |  |  |  |
|   |                |   |  |  |  |

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| Pioneer ACO | PrimeCare Medical Netowork Inc         |
|-------------|--|
| Pioneer ACO | Renaissance Medical Management Company |
| Pioneer ACO | Seton Health Alliance                  |
| Pioneer ACO | Sharp Healthcare ACO                   |
| Pioneer ACO | Steward Healthcare Network, Inc        |
| Pioneer ACO | Trinity Pioneer ACO                    |
| Pioneer ACO | University of Michigan                 |

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| •   |   |
|---|---|
|   | (35.053893500958566, -<br>106.62434571361234)   |
| Southern California (San Bernardino and Riverside Counties) | 3990 Concours<br>Ontario, CA<br>(34.071081647703615, -<br>117.56614217734868)               |
| Southeastern Pennsylvania                                   | 489 Devon Park Drive<br>Wayne, PA<br>(40.07566274646831, -75.41064074778677)                |
| Central Texas (11 county area including Austin)             | 4515 Seton Center Parkway<br>Austin, TX<br>(30.400864273902414, -97.74247048105997)         |
| San Diego County  | 8695 Spectrum Center Boulevard<br>San Diego, CA<br>(32.826389746246264, -117.1410265174668) |
| Eastern Massachusetts                                       | 500 Boylston Street<br>Boston, MA<br>(42.3508305687335, -71.07450562419507)                 |
| Northwest Central Iowa                                      | 802 Kenyon Road<br>Fort Dodge, IA<br>(42.49249673417616, -94.18999565531111)                |
| Southeastern Michigan                                       | 2600 Green Road<br>Ann Arbor, MI<br>(42.3093387336911, -83.69279600891727)                  |

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| 3990 Concours                  | Ontario    | CA |  |
|--------------------------------|------------|----|--|
| 489 Devon Park Drive           | Wayne      | PA |  |
| 4515 Seton Center Parkway      | Austin     | TX |  |
| 8695 Spectrum Center Boulevard | San Diego  | CA |  |
| 500 Boylston Street            | Boston     | MA |  |
| 802 Kenyon Road                | Fort Dodge | IA |  |
| 2600 Green Road                | Ann Arbor  | MI |  |

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